

OVERVIEW

Mission Technology Solutions

PRESENTER

David Preston (Strategic Program Manager)

DATE

16 June 2025

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DELIVERING SOLUTIONS,
CHANGING THE WORLD®

NYSE

KBR, Inc.

100+

Years

43

Countries

~\$9B

2025 Revenue

38K+

Employees



Mission Technology Solutions

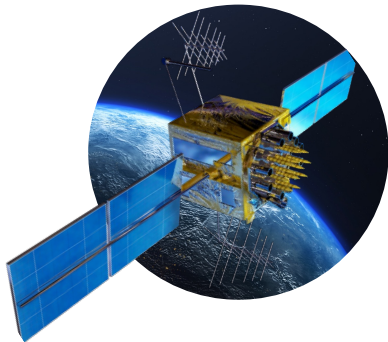
Delivering a more secure future through pioneering application of emerging technologies guided by our mission expertise in national security, global defense and space



Sustainable Technology Solutions

Delivering energy security through our proprietary technologies and engineering expertise across international markets

Delivering a faster, smarter, more secure future for the world



Impacting the Highest National Security Priorities

Experts in our customers' missions, trusted to deliver when the stakes are highest for national security, global defense and space



Pioneering Technology Integration

Integrate complex systems-of-systems with digital innovations that unlock a future of new capabilities, agility and efficiency



Delivering Rapid Global Solutions

With a global presence, we implement responsive, adaptable and operational solutions to worldwide challenges in the toughest environments



Mission Technology Solutions: Trusted Partner on a Global Scale



Enabling Missions That Matter



Space Exploration

24/7 International Space Station Operations



Satellite Communications

Digital integrator for the \$42B MILSATCOM portfolio of systems



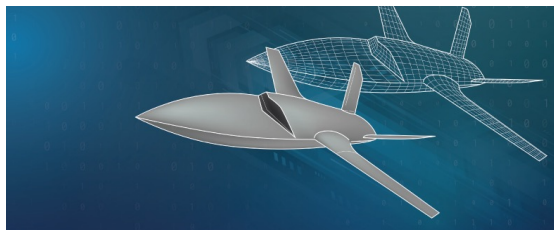
Human Health And Performance

Trained every U.S. astronaut since 1968



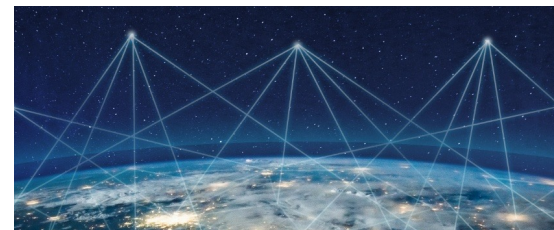
Global Crisis Response

Mobilized within weeks to house, feed, and care for 58k Afghan refugees, operating nine global sites



Autonomous Systems

Autonomy algorithm testing, evaluation and integration in support of the USAF's Collaborative Combat Aircraft program



Connected Battlespace

Developed the USAF's Transformational Model for Decision Advantage, enabling the DAF Battle Network

Technology-Driven Capabilities

SYSTEMS ENGINEERING

Integration of 'system of systems' knowledge and technology to create future mission capabilities

- Requirements development and management
- End-to-End systems design and integration
- Prototyping and Testing
- Mission-critical engineering

DIGITAL INTEGRATION

Develop and deliver digital technology and solutions to transform missions and enterprises

- Digital engineering and MBSE
- AI-Driven automation and process optimization
- Advanced data analytics and decision support
- Digital infrastructure, cybersecurity and cloud

MISSION OPERATIONS

Delivering complex missions at a global scale

- Mission Readiness and Training
- Planning and Program Management
- Command and Control (C2) Systems
- Operations and Maintenance (O&M)

TECHNOLOGY DEVELOPMENT AND APPLICATION

Advanced technology portfolio to meet emerging mission needs

- Research and Development (R&D)
- Advanced software and algorithm development
- Autonomy and digital integration
- Mission platform expertise

GLOBAL LIFECYCLE SUSTAINMENT

Enhancing assets across the mission lifecycle driving affordability, sustainability and impact

- Capability Lifecycle Management (CLCM)
- Asset and performance optimization
- Sustainment engineering
- Supply chain and logistics management



Customer-Centric Business Portfolios



Army, Navy, Global Defense

- Defense Modernization
- Electronic Warfare
- Australian Defense and Security
- U.K. Defense and Security

7500+

EMPLOYEES



Air Force, Space Force, Intelligence Community

- National Security Space
- Air Superiority
- Connected Battlespace

3800+

EMPLOYEES



NASA, Health and FedCiv

- Human Spaceflight and Civil Space
- FedCiv Digital Solutions
- Health and Human Performance

4100+

EMPLOYEES



Global Logistics and Sustainment

- Defense Readiness
- Humanitarian and Contingency
- Facility Management
- Modernizing Military Moves

6300+

EMPLOYEES

Army, Navy and Global Defense Portfolio

DTS

Defense and Technology Solutions (DTS)



KBR's Defense and Technology Solutions (DTS) business unit delivers a broad spectrum of engineering, integration and technology solutions across the full lifecycle of multi-domain military systems and defense modernization in the U.S., U.K. and Australia.

- Digital engineering and integration
- Mission operations
- Rapid prototyping
- Research and development
- Test and evaluation
- Data analytics / AI
- Mission operations
- Flight training
- Mission software development
- Cybersecurity

Air Force, Space Force and Intelligence Community Portfolio

NSS

National Security Solutions (NSS)

KBR's National Security Solutions (NSS) business provides advanced mission engineering, digital integration, rapid solutioning, analytics and programmatic support to national security customers across defense, intelligence and other government agencies. Our team of experts specializes in addressing complex problems using cutting-edge tools, technologies and expertise while simultaneously applying proven mission experience and operational understanding to deliver customer solutions at scale.

- Space and terrestrial sensors
- Space Domain Awareness (SDA)
- Multi-Intelligence analysis
- Bistatic innovation R&D
- Electro-Magnetic Spectrum (EMS) and Cognitive Electronic Warfare (EW)
- Big data platform architecture, integration and application development
- Operations Research and Systems Analysts (ORSA) and decision support
- Advanced test and evaluation (Hypersonic 6th generation, cyber)
- Advanced communications technology
- Advanced training and range operations
- Cyber analytics and employment

NASA, Health and FedCiv Portfolio

S&S

Science and Space Solutions (S&S)



KBR's Science and Space (S&S) business unit boasts 4,000+ scientists and space professionals working in unison to push the boundaries of science and space exploration. Since 1968, KBR has supported every U.S. astronaut and currently manages critical space missions like 24/7 command of the International Space Station and space suit development. KBR's innovations extend beyond space to developing next-generation health technology and safeguarding Earth by monitoring its vital signs and seismic data. Healthier lives, brighter tomorrows: that's the future, powered by KBR.

- Civil and commercial space
- Mission IT and cloud solutions
- Health and human performance
- Engineering space technologies
- Satellite operations and ground systems
- Real-time mission control
- Meteorological and seismic monitoring

Global Logistics and Sustainment Portfolio

R&S

Readiness and Sustainment Solutions (R&S)

KBR's Readiness and Sustainment (R&S) business unit manages complex operations and systems around the world, delivering mission-critical solutions to both government and commercial customers. KBR operates globally as a leading provider of secure logistics, base operations, strategic asset management, integrated supply chain, contingency operations and prepositioned stock services. Ready to deploy at a moment's notice, KBR leverages decades of mission expertise, an agile global workforce, and extensive worldwide supplier network to provide 24/7 mission operations, even in remote or contested environments.

- Expeditionary logistics
- Base operations
- Prepositioned stock
- Strategic asset management
- Global supply chain
- Contingency operations
- Global crisis response



Readiness and Sustainment Solutions at-a-Glance

\$1.7B

Revenue

6300+

Employees

31+

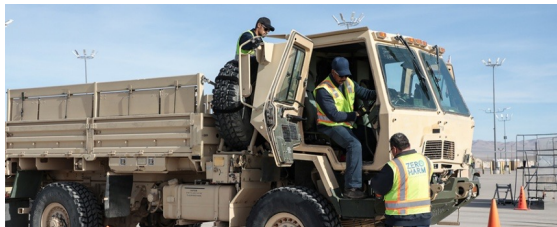
Global Locations

\$2.6B

Backlog + Options



MISSION IMPACT – Readiness and Sustainment Solutions



Global Logistics

KBR has provided mission-critical logistics support to the U.S. military during every major conflict since WWII



Base Operations

24/7 uninterrupted services to over 50 mission-critical sites in 17 countries, supporting over 50k military personnel and civilians



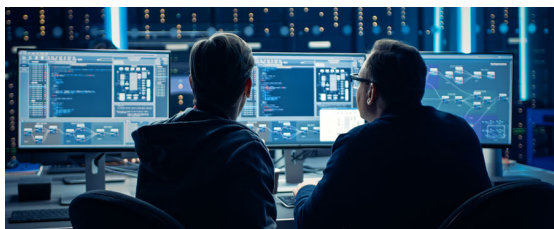
Prepositioned Stock

KBR manages more than 50% of all U.S. Marine Corps ground combat assets



Global Crisis Response

Mobilized within weeks to house, feed and care for 58k Afghan refugees, operating nine global sites



Supply Chain Management

Annual freight movements originate from over 30 locations worldwide and are shipped to more than 60 destinations globally across a multi-modal transportation network



Advanced Industrial Production

KBR performs precision calibration and inspections of 35k different aerospace components, ensuring safety and reliability of critical flight hardware

Thank You

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