

CORPORATE EXECUTIVE OVERVIEW



ENERGY SOLUTIONS



URBAN SOLUTIONS



MISSION SOLUTIONS

- ▶ **A global, publicly traded professional and technical solutions provider**
- ▶ **Designs and builds** well-executed, capital-efficient projects for clients around the world
- ▶ **More than a century providing solutions** for clients through our Energy Solutions, Urban Solutions and Mission Solutions business groups
- ▶ **Global execution platform** serving clients in over **55 countries**
- ▶ **#257** on the **2025 Fortune 500®** list
- ▶ Nearly **27,000** employees executing projects globally



// Fluor Corporate Headquarters | Dallas, Texas

ENERGY SOLUTIONS

Serves the energy transition, chemicals, liquefied natural gas (LNG), power and traditional oil and gas markets.

- ▶ Full range of services including design, engineering, procurement, fabrication and construction
- ▶ Global execution platform
- ▶ Project and program management
- ▶ Proprietary and commercially available technologies
- ▶ Carbon capture
- ▶ Renewable fuels and biofuels
- ▶ Low carbon energy sources
- ▶ Liquefied natural gas (LNG)
- ▶ Chemicals and petrochemicals
- ▶ Onshore and offshore oil and gas production
- ▶ Petroleum refining
- ▶ Utilities and offsites



ENERGY SOLUTIONS



LNG Canada Export Facility
// Kitimat, British Columbia



Sasol Ethane Cracker and Derivatives Project
// Westlake, Louisiana



KNPC Clean Fuels Program
// Mina Abdullah, Kuwait



Shell Quest Carbon Capture and Storage
// Fort Saskatchewan, Alberta



MEGlobal Monoethylene Glycol Project
// Freeport, Texas



PETRONAS RAPID
// Johor, Malaysia

URBAN SOLUTIONS

Provides innovative and sustainable solutions for the advanced technologies, infrastructure, life sciences, manufacturing, mining, metals, operations, maintenance and professional staffing markets.

- ▶ Consulting and feasibility studies
- ▶ Full-service EPC capabilities
- ▶ Design-build
- ▶ Design-build-validate services
- ▶ Self-perform construction
- ▶ Maintenance
- ▶ Operations
- ▶ Project management
- ▶ Process engineering
- ▶ Worldwide FDA licensing experience
- ▶ Regulatory compliance
- ▶ Fabrication and modular construction
- ▶ Innovative and proven processes for minerals and metals recovery
- ▶ Complex mining material handling and transportation systems
- ▶ Fertilizer and underground mining expertise
- ▶ Refurbishment of existing infrastructure and facilities



URBAN SOLUTIONS



CTA Red and Purple Line Modernization
// Chicago, Illinois



BHP South Flank Iron Ore Project
// Pilbara Region, Western Australia



Novo Nordisk API Manufacturing Facility
// Clayton, North Carolina



LAX Automated People Mover
// Los Angeles, California



Quellaveco Open Pit Copper Mine
// Moquega, Peru



Solvay S.A. Adhesives Expansion
// Wrexham, Wales

URBAN SOLUTIONS

Advanced Technologies & Life Sciences



Novo Nordisk API Facility
// Clayton, North Carolina



Frito-Lay Alliance
// Multiple Locations, U.S. and Canada



Solvay S.A. Adhesives Expansion
// Wrexham, Wales



Takeda Biologics Facility
// Covington, Georgia



Stora Enso Consumer Board Mill
// Beihai, Guangxi, China



CSL Behring Building 4 Replacement Project
// Kankakee, Illinois

URBAN SOLUTIONS

Infrastructure



TxDOT Horseshoe Project
// Dallas, Texas



City of Amsterdam Project Zuidasdok
// Amsterdam, Netherlands



ADOT Loop 202 South Mountain Freeway
// Phoenix, Arizona



LAX Automated People Mover
// Los Angeles, California



WDBA Gordie Howe International Bridge
// Detroit, Michigan and Windsor, Ontario



CTA Red and Purple Line Modernization
// Chicago, Illinois

URBAN SOLUTIONS

Mining & Metals



Quellaveco Open Pit Copper Mine
// Moquegua, Peru



Ma'aden Aluminum
// Saudi Arabia



Mosaic Ona Mining Expansion
// Florida, United States



CBG Bauxite Production Expansion
// Kamsar, Guinea



KGHM Sierra Gorda Copper-Molybdenum Mine
// Atacama Desert, Chile



BHP South Flank Iron Ore Project
// Pilbara Region, Western Australia

MISSION SOLUTIONS

Serves federal agencies across the U.S. government and select international governments, including the Department of Energy, the Department of Defense, the Federal Emergency Management Agency and intelligence agencies.

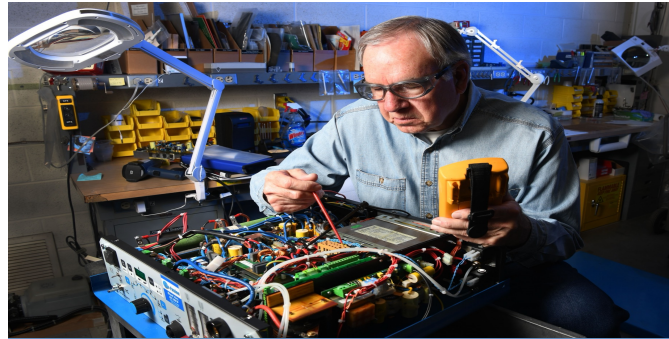
- ▶ Operations and maintenance
- ▶ Full-service EPC capabilities
- ▶ Logistics and life support services
- ▶ Emergency response and recovery
- ▶ Nuclear engineering and operations
- ▶ Environmental remediation
- ▶ Decontamination and decommissioning
- ▶ Mission critical infrastructure construction
- ▶ Data center management
- ▶ IT and cyber security
- ▶ Classified construction
- ▶ Lab and technical facility operations



MISSION SOLUTIONS



U.S. DoD Joint Multinational Readiness Center
// Bavaria



U.S. DOE Pantex Plant
// Amarillo, Texas



U.S. Army LOGCAP
// Africa



Tinian Island Repair – AFCAP IV
// Tinian Island, Western Pacific Ocean



U.S. Federal Emergency Management Agency
// Multiple Locations



U.S. DOE Savannah River Plutonium Processing Facility
// Aiken, SC

WORLDWIDE OFFICE LOCATIONS

80 Offices in 26 Countries on 6 Continents

Americas

- Aliso Viejo, California, U.S.

Arlington, Virginia, U.S.

Buenos Aires, Argentina

Calgary, Alberta, Canada (3)

Carlsbad, California, U.S.

Charlotte, North Carolina, U.S.

Corvallis, Oregon, U.S.

Costa Mesa, California, U.S.

Dallas, Texas, U.S.*

Deer Park, Texas, U.S.

Edmonton, Alberta, Canada

Greenville, South Carolina, U.S. (3)

Houston, Texas, U.S. (3)

Indianapolis, Indiana, U.S.

Ithaca, New York, U.S.

Lima, Peru

Long Beach, California, U.S.
- Mexico City, Mexico (2)

North Charleston, South Carolina, U.S. (2)

Portland, Oregon, U.S.

Raleigh, North Carolina, U.S.

Reston, Virginia, U.S.

Richland, Washington, U.S. (3)

Richmond, Virginia, U.S.

Rockville, Maryland, U.S.

Salt Lake City, Utah, U.S.

San Francisco, California, U.S.

San Juan, Puerto Rico

Santiago, Chile

Tampico, Mexico

Texas City, Texas, U.S.

Vancouver, B.C., Canada (2)

Washington, D.C., U.S.

Europe/Africa/Middle East

- Aberdeen, United Kingdom

Abu Dhabi, U.A.E.

Al Khobar, Saudi Arabia

Amsterdam, The Netherlands (3)

Antwerp, Belgium

Bergen op Zoom, The Netherlands (2)

Copenhagen, Denmark

Dubai, U.A.E.
- Farnborough, United Kingdom

Gliwice, Poland

Johannesburg, South Africa (2)

London, United Kingdom

Madrid, Spain

Rotterdam, The Netherlands (2)

Tarragona, Spain

Asia Pacific

- Atyrau, Kazakhstan

Bangkok, Thailand

Beijing, China

Jakarta, Indonesia

Kuala Lumpur, Malaysia (2)

Manila, Philippines

New Delhi, India (2)

Perth, Australia (2)

Seoul, South Korea

Shanghai, China

Tokyo, Japan

Vadodara, India

Zhuhai, China

Years of Experience in Region

North America	South America	Europe	Africa	Middle East	Asia	Australia
113	88	80	65	78	74	75

* Corporate Headquarters
(#)Number of offices

Current Opportunities & Performance

FLUOR®

Savannah River Site	Paducah Gaseous Diffusion Plant	Pantex Plant	Hanford Site
Website: www.srs.gov/general/busiops/PMMD/pdfs/opportunities.pdf	Website: fourriversnuclearpartnership.com/about/doing-business#subcont-opps	Website: Subcontracting Forecasts Pantex Plant	Website: Current Solicitations - Central Plateau Cleanup Company
Reclamation Services of SRS Refrigerant \$150K - \$250K	Environmental monitoring	Bldg. 15-33 Pump House and Tank Upgrade \$1-\$10M	Teamster Support for Well Drilling Project
Sitewide Civil, Structural and Architectural \$1-\$5M	Equipment rental and purchases, including those for excavations or to supply emergency equipment	12-66 Fire Damper Replacement \$1-\$10M	
Ground Maintenance Services \$3.5-\$5M	Well drilling and groundwater well maintenance	Pantex Monitoring and Verification Test Facility (PMVTF) \$250K-\$1M	
Mill, Hardware, Tool Supplies \$3.5-\$5M	Site GIS support, including the public interface	HESFP Blast Door & Electrical \$10-\$20M	



SRNS recognized with
SBA 2025 Dwight D.
Eisenhower Award

2022 -2024 Veterans
Champion

Fluor has received 15
Small Business
Recognition Awards in
the past 5 years

Contact Us

FLUOR'S SUPPLIER AND CONTRACTOR PORTAL

Fluor's Supplier and Contractor Portal:



- ▶ Lets us know your interest in working with Fluor
- ▶ Provides Fluor's global employees with your company's information.
- ▶ Is not an RFQ, RFP, or bidding system
- ▶ Is not a qualification system

This is a two-step process.

1. Provide basic company information and submit.
2. You will receive an invitation within 5 business days inviting you to complete your profile.



POINT OF CONTACT

Kenyon L. Taylor

Small Business Liaison Officer

kenyon.taylor@fluorgov.com

864.270.1013