

World Fuel Overview



A World Kinect Company

Government Solutions

Responsive | Reliable | Resilient

<https://government.wfscorp.com/>

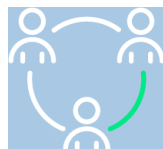
Energy, Logistics & Solutions - World Kinect Corporation is a leading global energy distribution and management company.

Distribution Platform		Volumes Distributed	Network	Key Offers
	Aviation	7.3B gallons	4,000+ airports 24/7 operational support	Jet fuel Trip support Payments FBO & airport solutions 
	Marine	4.4B gallons	1,250+ seaports Operational support group	Marine fuel Lubes and additives 
	Land	6.2B gallons	Coverage across U.S. and U.K., Regional coverage Latin America and Europe	Diesel and Gasoline Lubes and additives Heating oil Fleet cards 
	Energy and Sustainability	Supporting power, natural gas, sustainability products and services.		



150,000+

Customers



5,000+

Employees



200+

Countries
& territories



40+

Years in business



WKC

Stock symbol
(NYSE)

Government Solutions: Global Support to U.S. DoD and Key Allies



U.S. DoD

- Global DLA Energy
- Into Plane/Truck
- Additization

- FL Hurricane
- Haiti
- Puerto Rico



Emergency Response



NATO & Allies

- Global NATO
- Afghanistan Fuel
- Australia EFS

- Air Force One
- Intl Air Shows
- Military Exercises

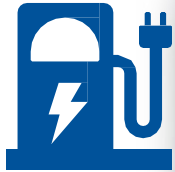


Critical Missions



75+

Serviced locations in the Indo-Pacific



50+

Energy Products



35+

Multi-nation military operations

World Fuel Services Capabilities in the Indo-Pacific

World Fuel Services has built long-term trusted partnerships across the Indo-Pacific region.

We support governments and commercial operators across the region, and are backed by a proven track record of delivering responsive and bespoke energy solutions to meet the demands of high-risk, disaster relief and demanding operational environments.

- Into-plane Fuel Supply / Flight Support + Services and Marine Bunkering
- Fixed Base Operations at 18 locations, Into-plane Fuel Supply / Flight Support + Services and Marine Bunkering



Complex environments Groote Eylandt

World Fuel Services supplies energy solutions into this challenging location, mitigating climate and environmental challenges enabling 24/7 operations.

[Read more ►](#)

South Korea Japan

Nepal

China

India

Thailand

Vietnam

Malaysia

Singapore

Indonesia

Philippines

Saipan

Guam

Marshall Islands

Micronesia

Papua New Guinea

Solomon Islands

Tuvalu

Vanuatu

New Caledonia

Fiji

Tonga

Australia

New Zealand



Our global responsive network ensures reliable and quality energy solutions, to meet your operational needs.

[Watch ►](#)



Rapid Deployment

NSW Rural Fire Services

World Fuel Services were a trusted partner to several key emergency responders through Queensland, New South Wales, Victoria and Tasmania during the 2019/20 bushfire crisis.

[Read more ►](#)

Accelerating Alliances and Partnerships

Expeditionary Fuel Systems (EFS) to the ADF:

- 800K USGs per day
- 1.5 km sea pipeline
- 30 km land pipeline
- Rotary and fixed wing refuel
- Ground vehicle refuel
- Laboratory testing
- Minimal MHE and engineering efforts

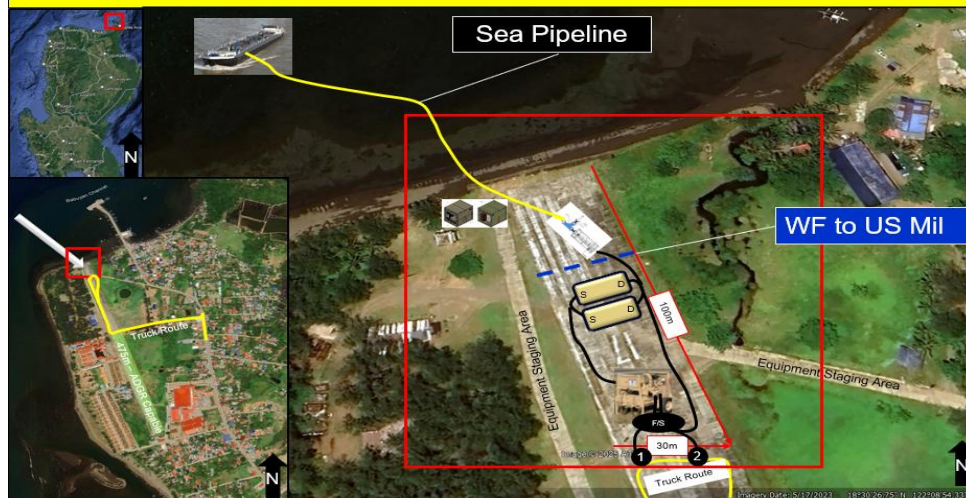


Commercial Petroleum Over the Shore (CPOTS):

- USN JPOTS office established 2024
- Proposed CPOTS demonstration in BK 2026
- Commercial turn-key solution desired
- Rapid delivery and redeployment

CPOTS Overview of Naval Base Camilo Osias

Objective: In April 2026, World Fuel Services conducts Commercial Petroleum Over the Shore (CPOTS) in conjunction with Balikatan 2026, utilizing emerging and existing technology with an Medium Range tanker at Naval Base Camilo Osias (primary) or Port Irene (alternate) in order provide a proof of principle that a commercial company can execute a strategic logistics task for supporting military units with fuel ashore in an austere environment and to demonstrate the capability of the Expeditionary Fuel System (EFS) being delivered to the Australian Defence Force (ADF).

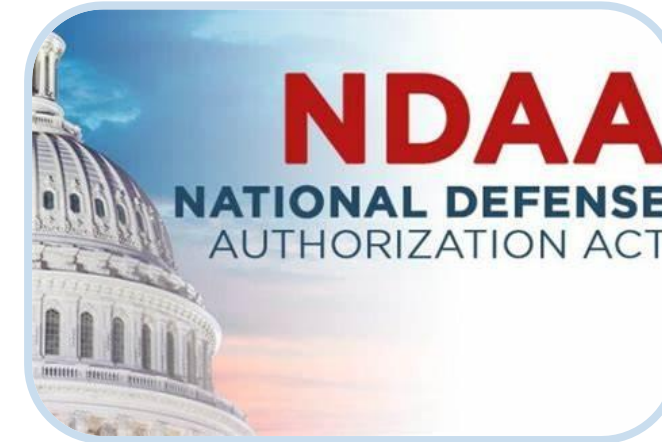


Assuring Command and Control



Strategic Petroleum Augmentation:

- Embed strategic commercial petroleum expertise in key commands
- World Fuel contract established our Top-Secret Federal Clearance (FCL) in September 2024
- NDAA 2024 requires Geographic CCMDs to have a Commercial Integration Cell (CIC)



Education with Industry / Training with Industry

- USAF Education with Industry (EWI) Captain Logistics Readiness Officer arrives Sep 2025 (10-month duration)
- Army Training with Industry (TWI) Petroleum Warrant Office arrives Aug 2025 (1-year duration)
- We build long term relationships with current petroleum leaders (who will be future strategic petroleum leaders)
- Directly supports USTRANSCOM's Petroleum Gap #5 Human Capital Lack of Petroleum Expertise



Thank You!



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